GENERAL FUND REVENUE SUMMARY

(1) Actual Spend 2016/17	(2) Original Estimate 2017/18	(3) Forecast 2017/18		(4) Gross Expend. 2018/19	(5) Gross Income 2018/19	(6) Original Estimate 2018/19
£'000	£'000	£'000	Osmisa Barriannanta	£'000	£'000	£'000
F17.0	F06.0	E40.4	Service Requirements Chief Evecutive of Office & Planning Policy	2 407 6	(4.000.0)	E00 7
517.2 3,982.6	596.9 3,598.8	549.4 4,875.8	Chief Executive's Office & Planning Policy Community & Leisure	2,487.6 4,099.4	(1,898.9)	588.7 2,725.9
5,962.6 5,147.2	3,596.6 4,762.5	4,839.0	Environmental Service	7,987.2	(1,373.5) (3,060.4)	2,725.9 4,926.8
(5,592.1)	(5,701.0)	(5,664.1)	Estates, Economic Development & Transport	8,000.1	(13,763.4)	(5,763.3)
5.8	0.0	7.0	Finance	988.6	(988.1)	0.5
1,777.6	3,297.8	2,163.5	Housing & Environmental Health	5,171.5	(2,336.2)	2,835.3
40.8	1.9	32.8	I.T.	1,502.5	(1,502.3)	0.2
383.1	303.9	367.0	Legal & Democratic	1,714.2	(1,367.4)	346.8
2,127.5	1,573.4	1,636.9	Planning & Building	3,527.8	(1,796.3)	1,731.5
1,453.3	1,364.5	1,236.6	Revenues	2,801.0	(1,510.4)	1,290.6
9,843.0	9,798.7	10,043.9		38,279.9	(29,596.9)	8,683.0
			Other Requirements			
(313.2)	(200.0)	(200.0)	Net Cost of Benefit Payments	31,230.0	(31,430.0)	(200.0)
2,952.2	4,048.4	4,106.8	Corporate & Democratic Core	4,740.0	(469.3)	4,270.7
12,482.0	13,647.1	13,950.7	Net Cost of Services	74,249.9	(61,496.2)	12,753.7
			Corporate Requirements			
0.0	522.4	196.5	Contingency Provision	441.6	0.0	441.6
(3,462.7)	(4,475.4)	(4,308.9)	Depreciation Reversal and Deferred Charges	0.0	(4,847.2)	(4,847.2)
(559.5)	(337.1)	(351.5)	Investment Income	0.0	(426.8)	(426.8)
0.0	0.0	0.0	Borrowing Costs	157.5	0.0	157.5
0.0	0.0	0.0	Minimum Revenue Provision	130.8	0.0	130.8
(53.8)	(53.6)	(53.6)	Transition Grant	0.0	0.0	0.0
(573.0)	(680.9)	(680.9)	Small Business Rate Relief	0.0	(1,201.8)	(1,201.8)
(138.7)	(178.8)	(178.8)	Other Government Grants	0.0	(273.3)	(273.3)
(4,797.9)	(4,916.1)	(4,921.4)	New Homes' Bonus	0.0	(3,836.7)	(3,836.7)
613.8	1,497.5	1,497.5	Provision for NDR surplus 'levy'	1,931.2	0.0	1,931.2
(46.5)	(359.0)	(903.0)	100% Retention of NDR from Renewable Energy	0.0	(454.0)	(454.0)
(7.0)	0.0	0.0	Year End Write Offs	0.0	0.0	0.0
3,456.7	4,666.1	4,246.6	Net General Fund Expenditure	76,911.0	(72,536.0)	4,375.0
5,991.3	5,381.2	5,620.7	Transfer to Earmarked Reserves	3,895.0	(557.6)	3,337.4
702.2	1,117.1	716.3	Transfer to Asset Management Reserve	2,117.1	0.0	2,117.1
2,057.0	1,214.5	1,795.3	Transfer to Capital Balances	3,078.9	0.0	3,078.9
(107.7)	0.0	0.0	Transfer to Pension Reserve	0.0	0.0	0.0
0.0	0.0	0.0	Transfer to / (from) General Reserves	0.0	0.0	0.0
12,099.5	12,378.9	12,378.9	General Fund Requirements	86,002.0	(73,093.6)	12,908.4
(1,012.2)	(417.5)	(417.5)	Revenue Support Grant	0.0	(56.0)	(56.0)
(3,308.2)	(4,447.1)	(4,447.1)	Business Rates Retained	16,444.6	(21,681.2)	(5,236.6)
1,343.7	1,403.5	1,403.5	Parish Precepts	1,508.7	0.0	1,508.7
(135.5)	(132.9)	(132.9)	Surplus on Previous Years' Collection Fund - Ctax	0.0	(112.7)	(112.7)
(1,240.0)	(634.4)	(634.4)	Surplus on Previous Years' Collection Fund - NDR	0.0	(407.6)	(407.6)
7,747.3	8,150.5	8,150.5	Council Tax Requirement	103,955.3	(95,351.1)	8,604.2
(6,102.5)	(6,454.2)	(6,454.2)	Test Valley Borough Council Precept	0.0	(6,798.9)	(6,798.9)
(1,343.7)	(1,403.5)	(1,403.5)	Parish Precepts	0.0	(1,508.7)	(1,508.7)
(301.1)	(292.8)	(292.8)	Andover Special Expenses Levy	0.0	(296.6)	(296.6)
(7,747.3)	(8,150.5)	(8,150.5)	Summary of Council Tax Requirement	0.0	(8,604.2)	(8,604.2)

SUMMARY OF CORPORATE CHALLENGE SAVINGS OPTIONS

Service / Ref	Service	Function	Savings Option Proposed		2019/20 £	2020/21 £
Efficiency Sav	vings:					
IT01	IT	Third Party payments	Cancel software escrow accounts	2,040	2,040	2,040
FIN01	Finance	Employee costs	Extend secondment arrangements in Accountancy until March 2019.	15,000	0	0
FIN02	Finance	Supplies and Services	Reduce corporate subscriptions budget following review.	4,000	4,000	4,000
REV01	Revenues	Employee costs	Delete vacant post in Local Taxation/CSU	27,700	27,700	27,700
REV02	Revenues	Employee costs	Delete vacant post and terminate two temporary contracts in Benefits	75,100	75,100	75,100
REV03	Revenues	Employee costs	Reduce temporary staffing budgets	15,000	15,000	15,000
REV04	Revenues	Employee costs	Delete vacant Recovery Officer post	24,700	24,700	24,700
ES01	Environmental	Transport	Reduce annual running costs following installation of vehicle tracking systems	5,000	5,000	5,000
CL01	Community & Leisure	Employee costs	Reduce staffing costs following review of the Community Engagement Team (Cabinet 17/5/17 - Minute 32 refers)	20,000	20,000	20,000
				188,540	173,540	173,540
Budget Realig	nment Savings:					
IT02	IT	Supplies and Services	Reduce telephone land line charges budget to align with current spend	7,000	7,000	7,000
IT03	IT	Supplies and Services	Reduce corporate printing budget	5,000	5,000	5,000

SUMMARY OF CORPORATE CHALLENGE SAVINGS OPTIONS

Service / Ref	Service	Function	Savings Option Proposed	2018/19 £	2019/20 £	2020/21 £
FIN03	Finance	Supplies and Services	Delete overprovision in Finance Software maintenance budget	3,000	3,000	3,000
				15,000	15,000	15,000
Items to be fir	nanced from reserves:					
ES02	Environmental	Transport	Finance cyclical vehicle maintenance from the Asset Management Plan	100,000	100,000	100,000
Total Saving (Options in November Budget S	Strategy		303,540	288,540	288,540
FIN06	Corporate	Supplies and Services	Reduction in external audit fees	10,000	10,000	10,000
FIN07	Corporate	Supplies and Services	Reduce bank charges budget to align with current spend	5,500	5,500	5,500
Total Saving (Options in January Budget Str	ategy		15,500	15,500	15,500
FIN12	ALL	Supplies and Services	Procurement savings from new personal protective equipment contract	7,100	7,100	7,100
FIN13	Corporate	Contibution to Capital	Reduction in annual revenue contibution to capital due to items being fully repaid by March 2018	42,000	42,000	42,000
Total Saving (Options in this update			49,100	49,100	49,100
Total Saving (Options			368,140	353,140	353,140

SUMMARY OF CORPORATE CHALLENGE INCOME GENERATION PROPOSALS

Service / Ref	Service	Function	Savings Option Proposed	2018/19 £	2019/20 £	2020/21 £
EST01	Estates & Econ Development	Corporate Properties	Additional income following rent reviews	10,000	10,000	10,000
EST02	Estates & Econ Development	Facilities Management	Additional income from new lettings	50,000	50,000	50,000
ENV03	Environmental Service	Vehicle Workshop	Increase in MOT testing income	2,500	2,500	2,500
ENV04	Environmental Service	Garden Waste	Additional income from increase in garden waste subscriptions	30,000	30,000	30,000
ENV05	Environmental Service	Garden Waste	Increase annual garden waste charge	20,000	20,000	20,000
ENV06	Environmental Service	Street Sweeping	Additional income primarily from returned shopping trolleys and management of new dogs bins	15,000	15,000	15,000
			_			
lotal Income	Generation Proposals in Nove	ember Budget Strategy	=	127,500	127,500	127,500
l otal income (Generation Proposals in Nove	ember Budget Strategy	=	127,500	127,500	127,500
EST07	Generation Proposals in Nove Estates & Econ Development		Additional rental income	127,500 292,500	127,500 292,500	127,500 292,500
	·		Additional rental income Align legal fee income to actuals		-	
EST07	Estates & Econ Development	Investment Properties Legal Service		292,500	292,500	292,500
EST07 LD04	Estates & Econ Development Legal & Democatic	Investment Properties Legal Service	Align legal fee income to actuals	292,500 7,000	292,500 7,000	292,500 7,000
EST07 LD04 EST09	Estates & Econ Development Legal & Democatic Estates & Econ Development	Investment Properties Legal Service Transport	Align legal fee income to actuals Net income from bus shelters Increase in investment income due to increase in	292,500 7,000 6,500	292,500 7,000 6,500	292,500 7,000 6,500
EST07 LD04 EST09 FIN10	Estates & Econ Development Legal & Democatic Estates & Econ Development Corporate	Legal Service Transport Investment Income	Align legal fee income to actuals Net income from bus shelters Increase in investment income due to increase in interest rates	292,500 7,000 6,500 119,900	292,500 7,000 6,500 119,900	292,500 7,000 6,500 119,900

SUMMARY OF CORPORATE CHALLENGE INCOME GENERATION PROPOSALS

Service / Ref	/ Ref Service Function Savings Option Proposed		2018/19 £	2019/20 £	2020/21 £	
FIN14	Corporate	Government grants	Align the council tax annex discount grant to current levels	53,400	53,400	53,400
Total Income Generation Proposals in this update					53,400	53,400
Total Income Generation Proposals					613,700	613,700

Service / Ref	Service	Item	2018/19 £	2019/20 £	2020/21 £
Pressures pre	viously identified in February 17	Budget Strategy:			
FIN04	Corporate	Withdrawal of Government's transition grant which was paid to ease the reduction in RSG during 2016-18	53,600	53,600	53,600
FIN05	ALL	Increase in Employers' pension contributions resulting from 2016 Pension Fund actuarial revaluation	126,000	252,000	252,000
REV05	Revenues	Reduction in Housing Benefits Administration grant	30,500	64,400	64,400
REV06	Revenues	Reduction in Council Tax Support Administration grant	22,500	32,500	32,500
			232,600	402,500	402,500
Pressures ider	ntified in November 17 Budget S	Strategy:			
CEX01	Chief Executives	Ongoing costs of Digital Transformation (originally financed from the Capacity Building Reserve for fifteen months).	26,600	37,900	37,900
EST03	Estates & Econ Development	Various posts regraded following job evaluations.	25,700	25,700	25,700
EST04	Estates & Econ Development	Deferral of Commercial Rent offset by draw from the Income Equalisation Reserve.	91,000	45,500	19,500
CL02	Community & Leisure	The Lights Theatre - Removal of ticket booking fees.	9,000	9,000	9,000

Service / Ref	Service	Item	2018/19 £	2019/20 £	2020/21 £
ALL	ALL	Additional transfer to Asset Management Reserve to cover expected peak in work programme in 2018-2020.	900,000	900,000	0
			1,052,300	1,018,100	92,100
Draw from res	erves to offset pressures:				
FIN05a	ALL	Draw from Pension Equalisation Reserve	(100,000)	(100,000)	0
EST04a	Estates & Econ Development	Draw from Income Equalisation Reserve	(91,000)	(45,500)	(19,500)
			(191,000)	(145,500)	(19,500)
Total Pressure	es identified in November Budge	et Strategy	1,093,900	1,275,100	475,100
ENV08	Environmental Service	Incremental cost of additional waste collection coverage re. new properties	20,000	40,000	60,000
EST06	Estates & Econ Development	Reduce room booking income to align to actual	13,500	13,500	13,500
EST08	Estates & Econ Development	Independent Retailer Grants (IRGs) to be funded from the New Homes Bonus Reserve	20,000	0	0
EST09	Estates & Econ Development	Additional utility charges	11,100	11,100	11,100
LD01	Legal & Democratic	Reduce land charges income to align with actuals	30,000	30,000	30,000

Service / Ref	Service	Item	2018/19 £	2019/20 £	2020/21 £
LD02	Legal & Democratic	Software licence costs relating to new Electoral Registration tablet PCs	12,500	12,500	12,500
LD03	Legal & Democratic	Temporary additional legal support - 9 months	46,300	0	0
PB01	Planning & Building	Maintenance for S106 / CIL software	6,000	6,000	6,000
PB02	Planning & Building	Reduction in legal fee income	10,000	10,000	10,000
REV07	Revenues	"My Council Services" annual charge offset by reduction in employee costs within the Revenues service	35,500	35,500	35,500
REV08	Revenues	Increase in postage costs	14,800	14,800	14,800
EST10	Estates & Econ Development	Loss of income following termination of contract	15,400	15,400	15,400
EST11	Estates & Econ Development	Reduction in Parking Charge Notice income	9,800	9,800	9,800
FIN08	ALL	Increase in insurance premiums	54,500	54,500	54,500
FIN09	ALL	Net increase in employee costs due to auto enrolment in pension scheme	32,800	32,800	32,800
			332,200	285,900	305,900
Draw from rese	erves to offset pressures:				
EST08a	Estates & Econ Development	Draw from New Homes Bonus Reserve re. IRGs shown above	(20,000)	0	0
			(20,000)	0	0
Total Pressures identified in January Budget Strategy				285,900	305,900

Service / Ref	Service	ltem	2018/19 £	2019/20 £	2020/21 £
REV05a	Revenues	Higher than anticpated Housing Benefits Administration grant	(6,200)	0	0
REV06a	Revenues	Higher than anticipated Council Tax Support Administration grant	(17,850)	0	0
CORP1	Corporate	Romsey Future	10,000	10,000	10,000
EST12	Estates & Econ Development	Temporary administration support	25,900	13,600	0
LD02a	Legal & Democratic	Reverse pressure for software licence costs relating to new Electoral Registration tablet PCs	(12,500)	(12,500)	(12,500)
Total Pressure	es identified in this update	- -	(650)	11,100	(2,500)
Total Pressure	es	- -	1,405,450	1,572,100	778,500

GENERAL FUND REVENUE SUMMARY

(1) Actual Spend 2016/17 £'000	(2) Original Estimate 2017/18 £'000	(3) Forecast 2017/18 £'000		(4) Gross Expend. 2018/19 £'000	(5) Gross Income 2018/19 £'000	(6) Original Estimate 2018/19 £'000
			Service Requirements			
414.9	596.9	549.4	Chief Executive's Office & Planning Policy	2,487.6	(1,898.9)	588.7
2,805.4	2,610.8	3,571.0	Community & Leisure	3,062.9	(1,373.5)	1,689.4
4,225.0	4,115.8	4,145.9	Environmental Service	7,250.4	(3,060.4)	4,190.0
(6,355.1)	(6,353.2)	(6,319.0)	Estates, Economic Development & Transport	7,213.3	(13,763.4)	(6,550.1)
(46.4)	0.0	7.0	Finance	988.6	(988.1)	0.5
1,800.2	1,772.8	1,702.5	Housing & Environmental Health	4,169.9	(2,336.2)	1,833.7
(109.4)	(104.8)	(74.9)	I.T.	1,388.1	(1,502.3)	(114.2)
319.3	303.9	367.0	Legal & Democratic	1,714.2	(1,367.4)	346.8
1,979.9	1,564.3	1,627.8	Planning & Building	3,527.8	(1,796.3)	1,731.5
1,332.2	1,364.5	1,236.6	Revenues	2,801.0	(1,510.4)	1,290.6
6,366.0	5,871.0	6,813.3		34,603.8	(29,596.9)	5,006.9
			Other Requirements			
(313.2)	(200.0)	(200.0)	Net Cost of Benefit Payments	31,230.0	(31,430.0)	(200.0)
3,899.5	4,000.7	4,059.1	Corporate & Democratic Core	4,692.3	(469.3)	4,223.0
9,952.3	9,671.7	10,672.4	Net Cost of Services	70,526.1	(61,496.2)	9,029.9
9,932.3	3,071.7	10,072.4	Net Cost of Services	70,320.1	(01,430.2)	3,023.3
			Corporate Requirements			
0.0	522.4	196.5	Contingency Provision	441.6	0.0	441.6
(559.5)	(337.1)	(351.5)	Investment Income	0.0	(426.8)	(426.8)
0.0	0.0	0.0	Borrowing Costs	157.5	0.0	157.5
0.0	0.0	0.0	Minimum revenue Provision	130.8	0.0	130.8
(53.8)	(53.6)	(53.6)	Transition Grant	0.0	0.0	0.0
(573.0)	(680.9)	(680.9)	Small Business Rate Relief	0.0	(1,201.8)	(1,201.8)
(138.7)	(178.8)	(178.8)	Other Government Grants	0.0	(273.3)	(273.3)
(4,797.9)	(4,916.1)	(4,921.4)	New Homes' Bonus	0.0	(3,836.7)	(3,836.7)
613.8	1,497.5	1,497.5	Provision for NDR surplus 'levy'	1,931.2	0.0	1,931.2
(46.5)	(359.0)	(903.0)	100% Retention of NDR from Renewable Energy	0.0	(454.0)	(454.0)
(7.0)	0.0	0.0	Year End Write Offs	0.0	0.0	0.0
4,389.7	5,166.1	5,277.2	Net General Fund Expenditure	73,187.2	(67,688.8)	5,498.4
5,888.3	5,381.2	5,620.7	Transfer to Earmarked Reserves	3,895.0	(557.6)	3,337.4
702.2	1,117.1	716.3	Transfer to Asset Management Reserve	2,117.1	0.0	2,117.1
1,119.3	714.5	764.7	Transfer to Capital Balances	1,955.5	0.0	1,955.5
0.0	0.0	0.0	Transfer to General Reserves	0.0	0.0	0.0
		-			-	
12,099.5	12,378.9	12,378.9	General Fund Requirements	81,154.8	(68,246.4)	12,908.4
(1,012.2)	(417.5)	(417.5)	Revenue Support Grant	0.0	(56.0)	(56.0)
(3,308.2)	(4,447.1)	(4,447.1)	Business Rates Retained	16,444.6	(21,681.2)	(5,236.6)
1,343.7	1,403.5	1,403.5	Parish Precepts	1,508.7	0.0	1,508.7
(135.5)	(132.9)	(132.9)	Surplus on Previous Years' Collection Fund - Ctax	0.0	(112.7)	(112.7)
(1,240.0)	(634.4)	(634.4)	Surplus on Previous Years' Collection Fund - NDR	0.0	(407.6)	(407.6)
7,747.3	8,150.5	8,150.5	Council Tax Requirement	99,108.1	(90,503.9)	8,604.2
(C 100 E)	(6 4E4 0)	(6 4E4 0)	Toot Valloy Barough Council process	0.0	(6 700 0)	(6.700.0)
(6,102.5)	(6,454.2)	(6,454.2)	Test Valley Borough Council precept	0.0	(6,798.9)	(6,798.9)
(1,343.7) (301.1)	(1,403.5) (292.8)	(1,403.5) (292.8)	Parish Precepts Andover Special Expenses Levy	0.0 0.0	(1,508.7) (296.6)	(1,508.7) (296.6)
(301.1)	(232.0)	(232.0)	Andover opecial Expenses Levy	0.0	(230.0)	(250.0)
(7,747.3)	(8,150.5)	(8,150.5)	Summary of Council Tax Requirement	0.0	(8,604.2)	(8,604.2)

MEDIUM TERM FINANCIAL PLAN

	Original Estimate 2018/19 £'000	Base Changes £'000	Budget Forecast 2019/20 £'000	Base Changes £'000	Budget Forecast 2020/21 £'000
Service Requirements					
Chief Executive's Office & Planning Policy	588.7	(170.4)	418.3	0.0	418.3
Community & Leisure	1,689.4	(718.2)	971.2	(344.2)	627.0
Environmental Service	4,190.0	20.0	4,210.0	20.0	4,230.0
Estates, Economic Development & Transport	(6,550.1)	(99.8)	(6,649.9)	(67.4)	(6,717.3)
Finance	0.5	141.0	141.5	0.0	141.5
Housing & Environmental Health	1,833.7	0.0	1,833.7	0.0	1,833.7
I.T.	(114.2)	0.0	(114.2)	0.0	(114.2)
Legal & Democratic	346.8	(46.3)	300.5	0.0	300.5
Planning & Building	1,731.5	(11.1)	1,720.4	0.0	1,720.4
Revenues	1,290.6	68.0	1,358.6	0.0	1,358.6
Inflation		500.0	500.0	500.0	1,000.0
	5,006.9	(316.8)	4,690.1	108.4	4,798.5
Other Requirements					
Net Cost of Benefit Payments	(200.0)	0.0	(200.0)	0.0	(200.0)
Corporate & Democratic Core	4,223.0	0.0	4,223.0	0.0	4,223.0
Net Cost of Services	9,029.9	(316.8)	8,713.1	108.4	8,821.5
Corporate Requirements	444.0	0.0	444.0	0.0	444.0
Contingency Provision	441.6	0.0	441.6	0.0	441.6
Investment Income	(426.8)	0.0	(426.8)	0.0	(426.8)
Borrowing Costs	157.5	(4.5)	153.0	(4.6)	148.4
Minimum Revenue Provision	130.8	3.5	134.3	3.6	137.9
Small Business Rate Relief	(1,201.8)	0.0	(1,201.8)	0.0	(1,201.8)
Other Government Grants	(273.3)	8.7	(264.6)	7.1	(257.5)
New Homes' Bonus	(3,836.7)	(29.1)	(3,865.8)	111.6	(3,754.2)
Provision for NDR Levy	1,931.2	(340.4)	1,590.8	(1,590.8)	0.0
100% Retention of NDR from Renewable Energy	(454.0)	0.0	(454.0)	0.0	(454.0)
Net General Fund Expenditure	5,498.4	(678.6)	4,819.8	(1,364.7)	3,455.1
Transfer to Earmarked Reserves	3,337.4	309.4	3,646.8	42.2	3,689.0
Transfer to Asset Management Reserves	2,117.1	0.0	2,117.1	(900.0)	1,217.1
Transfer to Capital Reserves	1,955.5	(274.6)	1,680.9	(198.4)	1,482.5
Transfer to General Reserves	0.0	0.0	0.0	0.0	0.0
Total General Fund Expenditure	12,908.4	(643.8)	12,264.6	(2,420.9)	9,843.7
FURTHER SAVINGS TO BE IDENTIFIED	0.0	(670.2)	(670.2)	447.7	(222.5)
General Fund Requirements	12,908.4	(1,314.0)	11,594.4	(1,973.2)	9,621.2