

GENERAL FUND REVENUE ACCOUNT**SUMMARY ESTIMATES**

| | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|--------------------------------|--|--|---------------------------------------|--|
| Service Requirements | | | | |
| Chief Executive's Office | 414.9 | 596.9 | 549.4 | 588.7 |
| Community & Leisure | 2,805.4 | 2,610.8 | 3,571.0 | 1,689.4 |
| Environmental Service | 4,225.0 | 4,115.8 | 4,145.9 | 4,190.0 |
| Estates & Economic Development | (6,355.1) | (6,353.2) | (6,319.0) | (6,550.1) |
| Finance | (46.4) | 0.0 | 7.0 | 0.5 |
| Housing & Environmental Health | 1,800.2 | 1,772.8 | 1,702.5 | 1,833.7 |
| IT | (109.4) | (104.8) | (74.9) | (114.2) |
| Legal & Democratic | 319.3 | 303.9 | 367.0 | 346.8 |
| Planning & Building | 1,979.9 | 1,564.3 | 1,627.8 | 1,731.5 |
| Revenues | 1,332.2 | 1,364.5 | 1,236.6 | 1,290.6 |
| | 6,366.0 | 5,871.0 | 6,813.3 | 5,006.9 |
| Other Requirements | | | | |
| Net Cost of Benefit Payments | (313.2) | (200.0) | (200.0) | (200.0) |
| Corporate & Democratic Core | 3,899.5 | 4,000.7 | 4,059.1 | 4,223.0 |
| Net Cost of Services | 9,952.3 | 9,671.7 | 10,672.4 | 9,029.9 |

CHIEF EXECUTIVE'S OFFICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|--------------------------------|--|--|---------------------------------------|--|
| Chief Executive's Office | (54.7) | 6.2 | 96.7 | 7.9 |
| Human Resources Service | (7.6) | (14.3) | 3.5 | (13.0) |
| Human Resources Function | (0.5) | 14.3 | 20.0 | 15.0 |
| Planning Policy | 417.3 | 499.8 | 385.9 | 417.9 |
| Local Development Framework | 60.4 | 78.9 | 43.3 | 148.9 |
| Climate Change | 0.0 | 12.0 | 0.0 | 12.0 |
| Net Total Expenditure | 414.9 | 596.9 | 549.4 | 588.7 |

COMMUNITY & LEISURE SERVICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|---|--|--|---------------------------------------|--|
| Leisure Management | (11.4) | (1.7) | 0.0 | 1.4 |
| Parks, Countryside & Sport | | | | |
| Managed Sports Facilities | 936.3 | 513.7 | 1,163.1 | (652.2) |
| Outdoor Sports Facilities | 153.3 | 116.2 | 170.8 | 149.3 |
| Playgrounds | (460.9) | 14.4 | 14.0 | 24.8 |
| Sports Development | 21.2 | 32.9 | 30.7 | 35.2 |
| Cemeteries | (38.8) | (65.7) | (47.2) | (63.2) |
| Grounds Maintenance | 142.6 | 73.6 | 127.2 | 85.7 |
| Nature Reserves | 90.0 | 75.8 | 125.7 | 96.1 |
| Urban Parks & Open Spaces | 486.7 | 368.6 | 476.4 | 429.9 |
| Total - Parks, Countryside & Sport | 1,330.4 | 1,129.5 | 2,060.6 | 105.6 |
| Community Development | | | | |
| Community Engagement | 1,034.9 | 1,069.4 | 1,072.3 | 1,126.9 |
| Total - Community Development | 1,034.9 | 1,069.4 | 1,072.3 | 1,126.9 |
| Arts & Culture | | | | |
| Andover Summit Events | 12.9 | 11.3 | 12.6 | 11.4 |
| Arts Function | 21.8 | 33.6 | 41.7 | 46.6 |
| The Lights | 363.4 | 314.9 | 333.4 | 342.5 |
| Heritage | 53.5 | 53.8 | 50.5 | 55.0 |
| Total - Arts & Culture | 451.6 | 413.6 | 438.2 | 455.5 |
| Net Total Expenditure | 2,805.4 | 2,610.8 | 3,571.0 | 1,689.4 |

ENVIRONMENTAL SERVICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|------------------------------|--|--|---------------------------------------|--|
| Grounds Maintenance | 1,119.6 | 1,085.9 | 1,080.1 | 1,111.1 |
| Waste Collection | 2,058 | 1,917.0 | 1,901.4 | 1,968.6 |
| Green Waste Collection | (66.3) | (14.1) | (48.6) | (45.6) |
| Street Cleansing | 1,019.5 | 1,043.7 | 1,045.6 | 1,047.3 |
| Vehicle Workshop | 81.6 | 63.7 | 117.4 | 73.2 |
| Depot costs | 12.9 | 19.6 | 50.0 | 35.4 |
| Net Total Expenditure | 4,225.0 | 4,115.8 | 4,145.9 | 4,190.0 |

ESTATES & ECONOMIC DEVELOPMENT SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|---|--------------------------------------|--|------------------------------|--|
| Estates Support Unit | 531.7 | 537.7 | 622.4 | 663.7 |
| Rental Income | | | | |
| Andover Market | (19.2) | (19.3) | (17.6) | (19.3) |
| Business Park Development | (5,907.5) | (6,049.2) | (6,130.1) | (6,530.6) |
| Union Street | (76.8) | (89.8) | (89.6) | (89.8) |
| Chantry Centre | (223.1) | (491.5) | (491.5) | (355.6) |
| Corporate Properties | (310.1) | (289.1) | (307.8) | (305.8) |
| Total - Rental Income | (6,536.7) | (6,938.9) | (7,036.6) | (7,301.1) |
| Economic Development and Promotion | 89.5 | 98.4 | 139.9 | 101.6 |
| Promotion of Tourism | 99.1 | 96.8 | 104.4 | 102.3 |
| Total Economic Development and Promotion | 188.6 | 195.2 | 244.3 | 203.9 |
| Town Centre Management | 40.9 | 39.6 | 34.5 | 35.6 |
| Premises Management | | | | |
| Public Halls | 171.4 | 166.5 | 227.6 | 189.6 |
| Leisure Facilities | 31.6 | 54.0 | 43.0 | 47.0 |
| Public Conveniences | 256.3 | 197.2 | 222.8 | 197.6 |
| Office Accommodation | (126.5) | (106.3) | (177.7) | (191.3) |
| Andover Magistrates Court | 52.8 | 43.9 | 43.2 | 39.0 |
| Depot Costs | (153.5) | (58.3) | (55.2) | (69.7) |
| Andover Bus Station | 35.2 | 2.1 | 15.7 | 14.3 |
| Building Maintenance | 202.0 | 217.0 | 236.8 | 256.1 |
| Building Cleaning | 66.4 | 55.3 | 55.1 | 54.2 |
| Maintenance Works | 0.0 | 330.4 | 161.7 | 302.7 |
| Total - Premises Management | 535.7 | 901.8 | 773.0 | 839.5 |
| Transport | | | | |
| Engineers | 63.7 | 48.0 | 91.4 | 66.1 |
| Highways | 92.9 | 117.8 | 145.9 | 128.4 |
| Parking | (1,324.0) | (1,315.4) | (1,248.9) | (1,247.2) |
| Community Transport | 52.0 | 61.0 | 55.0 | 61.0 |
| Total - Transport | (1,115.3) | (1,088.6) | (956.6) | (991.7) |
| Net Total Income | (6,355.1) | (6,353.2) | (6,319.0) | (6,550.1) |

FINANCE SERVICE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|---|--|--|---------------------------------------|--|
| Finance Service | (46.4) | 0.0 | 7.0 | 0.5 |
| Net Total Expenditure / (Income) | (46.4) | 0.0 | 7.0 | 0.5 |

HOUSING & ENVIRONMENTAL HEALTH SERVICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|------------------------------|--|--|---------------------------------------|--|
| General Management | (6.9) | 0.0 | 0.0 | 0.0 |
| Housing Options | 652.4 | 661.4 | 499.7 | 704.4 |
| Hampshire Home Choice | 4.1 | 3.8 | 3.6 | 5.4 |
| Housing Development | 59.2 | 70.2 | 69.2 | 78.7 |
| Business Support Team | (6.3) | 0.0 | 0.0 | 0.0 |
| Pest Control | 97.4 | 79.2 | 105.3 | 86.6 |
| Environmental Protection | 265.0 | 257.5 | 323.9 | 275.6 |
| Housing Standards | 330.9 | 272.8 | 298.5 | 226.7 |
| Animal Welfare | 102.3 | 107.0 | 110.0 | 112.0 |
| Health Protection | 302.1 | 320.9 | 292.3 | 344.3 |
| Net Total Expenditure | 1,800.2 | 1,772.8 | 1,702.5 | 1,833.7 |

I.T. SERVICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|-----------------------------|--|--|---------------------------------------|--|
| Management | (734.2) | (781.5) | (769.5) | (801.1) |
| Service Desk | 0.4 | 11.7 | 5.0 | 2.6 |
| Infrastructure | 417.5 | 456.7 | 467.7 | 478.9 |
| Corporate Services | 207.0 | 208.3 | 221.9 | 205.4 |
| Net Total Income | (109.4) | (104.8) | (74.9) | (114.2) |

LEGAL & DEMOCRATIC SERVICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|--|--|--|---------------------------------------|--|
| Legal Service | 14.2 | 7.0 | 38.5 | 2.3 |
| Land Charges | (74.6) | (100.1) | (74.6) | (72.5) |
| Council Elections | 273.0 | 254.5 | 267.9 | 264.4 |
| Registration of Electors | 154.6 | 157.4 | 148.1 | 164.2 |
| Lotteries, Amusements and Gaming Permits | 23.3 | 26.2 | 27.1 | 27.8 |
| Alcohol and Entertainment Licensing | (61.7) | (43.7) | (45.1) | (47.9) |
| Scrap Metal Dealers | 0.0 | 2.0 | 2.2 | 2.1 |
| Hackney Carriages and Private Hire Vehicles | (9.5) | 0.6 | 2.9 | 6.4 |
| Net Total Expenditure | 319.3 | 303.9 | 367.0 | 346.8 |

PLANNING & BUILDING SERVICE**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Development Control & Enforcement | 1,923.7 | 1,500.4 | 1,600.8 | 1,657.2 |
| Building Control | 56.2 | 63.9 | 27.0 | 74.3 |
| Net Total Expenditure | 1,979.9 | 1,564.3 | 1,627.8 | 1,731.5 |

REVENUES SERVICE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|---|--|--|---------------------------------------|--|
| Customer Services Unit | (29.5) | (0.7) | (25.1) | (35.6) |
| Local Taxation Services | 752.6 | 676.9 | 687.5 | 730.5 |
| Council Tax Support Administration | 229.7 | 405.8 | 378.9 | 357.6 |
| Benefit Fraud | 12.0 | 11.3 | 0.0 | 0.0 |
| Housing Benefit - Rent Allowances Administration | 367.4 | 271.2 | 195.3 | 238.1 |
| Net Total Expenditure | 1,332.2 | 1,364.5 | 1,236.6 | 1,290.6 |

NET COST OF BENEFITS PAYMENTS**SUMMARY ESTIMATES**

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Council Tax Benefits | 17.5 | 0.0 | 0.0 | 0.0 |
| Housing Benefit - Rent Allowances | (330.7) | (200.0) | (200.0) | (200.0) |
| Net Total Income | (313.2) | (200.0) | (200.0) | (200.0) |

CORPORATE & DEMOCRATIC CORE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2016/17 £'000 | Original Estimate 2017/18 £'000 | Forecast 2017/18 £'000 | Original Estimate 2018/19 £'000 |
|---|--|--|---------------------------------------|--|
| Corporate Management | | | | |
| Corporate Management | 1,204.1 | 1,228.1 | 1,227.8 | 1,282.2 |
| Delivering Public Services Electronically | 39.9 | 43.2 | 59.2 | 45.6 |
| Corporate Public Relations, Information and Consultation | 115.2 | 135.6 | 135.7 | 149.3 |
| Best Value & Performance | 87.5 | 67.9 | 70.9 | 73.8 |
| Emergency Planning | 33.4 | 34.4 | 32.3 | 33.9 |
| Net Total Expenditure | 1,480.1 | 1,509.2 | 1,525.9 | 1,584.8 |
| Democratic Representation and Management | | | | |
| Councillors | 758.0 | 752.4 | 763.9 | 782.8 |
| Councillor Meetings | 414.5 | 407.1 | 402.9 | 422.9 |
| Mayoral Office | 99.2 | 102.6 | 97.8 | 104.7 |
| Civic Ceremonies | 7.8 | 6.5 | 7.0 | 6.6 |
| Subscriptions | 18.3 | 22.6 | 23.3 | 19.4 |
| Representing Local Interests | 6.5 | 6.3 | 6.3 | 6.5 |
| Other Democratic Activities | 133.7 | 131.1 | 129.4 | 139.7 |
| Net Total Expenditure | 1,438.0 | 1,428.6 | 1,430.6 | 1,482.6 |
| Allocated Central Overheads | (30.5) | (36.8) | 0.2 | (29.8) |
| Non-Distributable Costs | 1,011.9 | 1,099.7 | 1,102.4 | 1,185.4 |
| Net Total Expenditure | 3,899.5 | 4,000.7 | 4,059.1 | 4,223.0 |