

GENERAL FUND REVENUE ACCOUNT
SUMMARY ESTIMATES

| | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|--|--------------------------------------|--|------------------------------|--|
| Service Requirements | | | | |
| Chief Executive's Office | (128.1) | 4.4 | 0.0 | 0.0 |
| Community & Leisure | 2,829.8 | 3,060.7 | 3,373.1 | 1,491.2 |
| Environmental Service | 4,690.7 | 4,973.6 | 4,762.8 | 5,212.1 |
| Finance & Revenues | 750.7 | 1,577.1 | 1,702.4 | 1,666.4 |
| Housing & Environmental Health | 2,497.1 | 3,087.3 | 2,361.9 | 2,762.3 |
| IT | (149.7) | (91.8) | (74.4) | (109.0) |
| Legal & Democratic | (75.7) | 64.0 | 0.0 | 0.0 |
| Planning & Building | 2,647.0 | 2,265.2 | 2,254.1 | 2,200.7 |
| Planning Policy & Economic Development | 1,363.8 | 1,560.7 | 1,918.5 | 1,920.6 |
| Property & Asset Management | (5,813.9) | (6,056.5) | (6,514.3) | (6,291.0) |
| Strategy & Innovation | (22.6) | (5.3) | 0.0 | 0.0 |
| | 8,589.1 | 10,439.4 | 9,784.1 | 8,853.3 |
| Other Requirements | | | | |
| Net Cost of Benefit Payments | (12.7) | (200.0) | 29.4 | (20.8) |
| Corporate & Democratic Core | 2,052.3 | 2,114.2 | 2,175.5 | 2,063.1 |
| Net Cost of Services | 10,628.7 | 12,353.6 | 11,989.0 | 10,895.6 |

CHIEF EXECUTIVE'S OFFICE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|---|--|--|---------------------------------------|--|
| Chief Executive's Office | (92.1) | 4.5 | 0.0 | 0.0 |
| Human Resources Service | (61.2) | (44.8) | (31.3) | (44.7) |
| Human Resources Function | 25.2 | 44.7 | 31.3 | 44.7 |
| Net Total Expenditure / (Income) | (128.1) | 4.4 | 0.0 | 0.0 |

COMMUNITY & LEISURE SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|---|--------------------------------------|--|------------------------------|--|
| Leisure Management | (27.6) | (28.2) | 0.0 | 0.0 |
| Parks, Countryside & Sport | | | | |
| Managed Sports Facilities | 1,972.7 | 21.3 | 113.8 | (1,778.7) |
| Outdoor Sports Facilities | 327.7 | 304.5 | 421.9 | 325.8 |
| Playgrounds | 60.0 | 50.7 | 42.5 | 40.9 |
| Sports Development | 18.3 | 25.5 | 29.8 | 26.5 |
| Cemeteries | (42.0) | (56.9) | (82.3) | (66.1) |
| Grounds Maintenance | 274.1 | 118.3 | 138.9 | 133.7 |
| Nature Reserves | (773.9) | 126.9 | 305.4 | 166.1 |
| Urban Parks & Open Spaces | (526.6) | 408.8 | 405.8 | 438.9 |
| Total - Parks, Countryside & Sport | 1,310.3 | 999.1 | 1,375.8 | (712.9) |
| Community Development | | | | |
| Community Engagement | 1,009.9 | 1,343.1 | 1,309.8 | 1,338.7 |
| Total - Community Development | 1,009.9 | 1,343.1 | 1,309.8 | 1,338.7 |
| Arts & Culture | | | | |
| Andover Summit Events | 7.8 | 15.4 | 46.8 | 203.3 |
| Arts Function | 25.3 | 28.4 | 32.3 | 33.1 |
| The Lights | 451.4 | 644.4 | 551.2 | 568.7 |
| Heritage | 52.7 | 58.5 | 57.2 | 60.3 |
| Total - Arts & Culture | 537.2 | 746.7 | 687.5 | 865.4 |
| Net Total Expenditure | 2,829.8 | 3,060.7 | 3,373.1 | 1,491.2 |

ENVIRONMENTAL SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|------------------------------|--|--|---------------------------------------|--|
| Grounds Maintenance | 1,133.0 | 1,199.3 | 1,130.6 | 1,254.2 |
| Waste Collection | 2,531.2 | 2,300.2 | 2,341.0 | 2,446.6 |
| Green Waste Collection | (310.9) | (137.2) | (236.0) | (177.3) |
| Street Cleansing | 874.4 | 969.8 | 929.7 | 997.4 |
| Vehicle Workshop | 133.3 | 82.7 | 67.0 | 101.6 |
| ES Technical | 360.8 | 541.1 | 506.4 | 582.8 |
| Depot costs | (31.1) | 17.7 | 24.1 | 6.8 |
| Net Total Expenditure | 4,690.7 | 4,973.6 | 4,762.8 | 5,212.1 |

FINANCE & REVENUES SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|---|--|--|---------------------------------------|--|
| Finance | (53.7) | 2.0 | 0.0 | 0.0 |
| Revenues | | | | |
| Customer Services Unit | (76.3) | 0.0 | 0.0 | (6.5) |
| Local Taxation Services | 212.7 | 914.1 | 906.4 | 939.9 |
| Council Tax Support Administration | 464.4 | 444.3 | 464.8 | 480.2 |
| Housing Benefit - Rent Allowances Administration | 203.6 | 216.7 | 331.2 | 252.8 |
| Total Revenues | 804.4 | 1,575.1 | 1,702.4 | 1,666.4 |
| Net Total Expenditure | 750.7 | 1,577.1 | 1,702.4 | 1,666.4 |

HOUSING & ENVIRONMENTAL HEALTH SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|------------------------------|--|--|---------------------------------------|--|
| General Management | (14.9) | 0.0 | 0.0 | 0.0 |
| Housing Options | 1,125.3 | 1,456.1 | 782.4 | 1,063.3 |
| Hampshire Home Choice | 22.7 | 0.2 | 1.0 | 1.8 |
| Housing Development | 189.1 | 196.7 | 138.9 | 273.0 |
| Business Support Team | (11.4) | 0.0 | 0.0 | 0.0 |
| Pest Control | 141.7 | 128.6 | 125.0 | 127.1 |
| Environmental Protection | 371.1 | 411.8 | 407.2 | 409.6 |
| Housing Standards | 287.1 | 265.4 | 269.7 | 261.9 |
| Animal Welfare | 104.5 | 112.4 | 100.5 | 105.5 |
| Health Protection | 281.9 | 516.1 | 537.2 | 520.1 |
| Net Total Expenditure | 2,497.1 | 3,087.3 | 2,361.9 | 2,762.3 |

I.T. SERVICE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|-----------------------------|--|--|---------------------------------------|--|
| Management | (1,196.1) | (1,025.3) | (1,015.5) | (1,200.7) |
| Service Desk | 109.1 | 67.7 | 70.5 | 138.7 |
| Infrastructure | 508.9 | 522.2 | 525.5 | 533.9 |
| Corporate Services | 428.4 | 343.6 | 345.1 | 409.0 |
| Cloud Services | 0.0 | 0.0 | 0.0 | 10.1 |
| Net Total Income | (149.7) | (91.8) | (74.4) | (109.0) |

LEGAL & DEMOCRATIC SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|--|--|--|---------------------------------------|--|
| Legal | | | | |
| Legal Service | (196.5) | (149.7) | (195.3) | (183.0) |
| Land Charges | (83.0) | (28.4) | (65.1) | (68.7) |
| Democratic | | | | |
| Council Elections | 155.5 | 155.5 | 184.9 | 174.4 |
| Registration of Electors | 61.9 | 85.3 | 80.0 | 93.2 |
| Lotteries, Amusements and Gaming Permits | (2.9) | (4.3) | (3.9) | (3.9) |
| Alcohol and Entertainment Licensing | (27.9) | (17.2) | (18.1) | (25.6) |
| Scrap Metal Dealers | 1.7 | 2.5 | 2.3 | 1.5 |
| Hackney Carriages and Private Hire Vehicles | 15.5 | 20.3 | 15.2 | 12.1 |
| Net Total Expenditure / (Income) | (75.7) | 64.0 | 0.0 | 0.0 |

PLANNING & BUILDING SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Development Control & Enforcement | 2,556.8 | 2,117.7 | 2,124.1 | 2,143.7 |
| Building Control | 90.2 | 147.5 | 130.0 | 57.0 |
| Net Total Expenditure | 2,647.0 | 2,265.2 | 2,254.1 | 2,200.7 |

PLANNING POLICY & ECONOMIC DEVELOPMENT SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|---|--|--|---------------------------------------|--|
| Planning Policy | 991.1 | 1,055.8 | 1,204.8 | 1,204.0 |
| Local Development Framework | 66.2 | 275.4 | 65.4 | 432.3 |
| Climate Change | 0.0 | 0.0 | 33.0 | 0.0 |
| Total Planning Policy | 1,057.3 | 1,331.2 | 1,303.2 | 1,636.3 |
| Economic Development and Promotion | 79.5 | 107.7 | 89.2 | 105.4 |
| Promotion of Tourism | 86.6 | 101.1 | 93.5 | 108.1 |
| Total Economic Development and Promotion | 166.1 | 208.8 | 182.7 | 213.5 |
| Town Centre Management | 16.9 | 20.7 | 7.3 | 20.8 |
| Regeneration | 123.5 | 0.0 | 425.3 | 50.0 |
| Net Total Expenditure | 1,363.8 | 1,560.7 | 1,918.5 | 1,920.6 |

PROPERTY & ASSET MANAGEMENT SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|------------------------------------|--|--|---------------------------------------|--|
| Estates Support Unit | (45.8) | 45.3 | 50.6 | 53.9 |
| Rental Income | | | | |
| Andover Market | 74.6 | 71.6 | 72.0 | 77.1 |
| Business Park Development | (5,832.1) | (5,772.9) | (5,836.3) | (5,823.9) |
| Union Street | (48.9) | (42.8) | (56.0) | (53.4) |
| Chantry Centre | (550.5) | (106.9) | (417.6) | (268.0) |
| Investment Properties | (1,028.5) | (1,067.1) | (1,060.2) | (1,083.2) |
| Corporate Properties | (372.5) | (344.1) | (355.3) | (300.0) |
| Total - Rental Income | (7,757.9) | (7,262.2) | (7,653.4) | (7,451.4) |
| Premises Management | | | | |
| Public Halls | 393.9 | 274.3 | 270.3 | 286.3 |
| Leisure Facilities | 71.5 | 44.8 | 45.8 | 74.0 |
| Public Conveniences | 154.4 | 176.5 | 164.7 | 161.1 |
| Office Accommodation | (9.1) | 42.7 | 35.6 | 67.6 |
| Andover Magistrates Court | 90.8 | 90.7 | 90.8 | 90.6 |
| Depot Costs | (70.0) | (80.1) | (82.3) | (77.9) |
| Andover Bus Station | 102.8 | 96.1 | 98.8 | 113.1 |
| Building Maintenance | 194.9 | 204.9 | 187.7 | 211.3 |
| Building Cleaning | 105.6 | 95.6 | 89.3 | 103.3 |
| Maintenance Works | 0.0 | 269.1 | 191.3 | 271.2 |
| Total - Premises Management | 1,034.8 | 1,214.6 | 1,092.0 | 1,300.6 |
| Transport | | | | |
| Engineers | 273.2 | 289.4 | 243.6 | 216.7 |
| Highways | 11.1 | 14.0 | 15.4 | 16.6 |
| Parking | 641.1 | (412.6) | (313.1) | (482.4) |
| Community Transport | 29.6 | 55.0 | 50.6 | 55.0 |
| Total - Transport | 955.0 | (54.2) | (3.5) | (194.1) |
| Net Total Income | (5,813.9) | (6,056.5) | (6,514.3) | (6,291.0) |

STRATEGY & INNOVATION

SUMMARY ESTIMATES

| | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|-----------------------------|--|--|---------------------------------------|--|
| Principal Activities | | | | |
| Strategy & Innovation | (22.6) | (5.3) | 0.0 | 0.0 |
| Net Total Income | (22.6) | (5.3) | 0.0 | 0.0 |

NET COST OF BENEFITS PAYMENTS

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Council Tax Benefits | (2.3) | 0.0 | 0.0 | 0.0 |
| Housing Benefit - Rent Allowances | (10.4) | (200.0) | 29.4 | (20.8) |
| Net Total Income | (12.7) | (200.0) | 29.4 | (20.8) |

CORPORATE & DEMOCRATIC CORE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2020/21 £'000 | Original Estimate 2021/22 £'000 | Forecast 2021/22 £'000 | Original Estimate 2022/23 £'000 |
|---|--|--|---------------------------------------|--|
| Corporate Management | | | | |
| Corporate Management | 697.4 | 722.7 | 758.0 | 534.2 |
| Delivering Public Services Electronically | 10.3 | 10.0 | 10.5 | 21.5 |
| Corporate Public Relations, Information and Consultation | 24.4 | 21.1 | 19.9 | 18.3 |
| Best Value & Performance | 11.6 | 11.6 | 12.2 | 12.2 |
| Emergency Planning | 34.4 | 34.5 | 36.0 | 36.6 |
| Net Total Expenditure | 778.1 | 799.9 | 836.6 | 622.8 |
| Democratic Representation and Management | | | | |
| Councillors | 434.7 | 460.0 | 464.2 | 487.8 |
| Councillor Meetings | 351.8 | 334.2 | 328.9 | 346.5 |
| Mayoral Office | 22.4 | 25.6 | 30.5 | 43.7 |
| Civic Ceremonies | 1.0 | 0.0 | 8.0 | 13.5 |
| Subscriptions | 25.5 | 26.4 | 27.3 | 26.4 |
| Representing Local Interests | 0.0 | 0.0 | 0.0 | 0.0 |
| Other Democratic Activities | 22.1 | 25.3 | 24.2 | 25.8 |
| Net Total Expenditure | 857.5 | 871.5 | 883.1 | 943.7 |
| Allocated Central Overheads | 156.0 | 187.1 | 250.4 | 239.8 |
| Non-Distributable Costs | 260.7 | 255.7 | 205.4 | 256.8 |
| Net Total Expenditure | 2,052.3 | 2,114.2 | 2,175.5 | 2,063.1 |