

## GENERAL FUND REVENUE ACCOUNT

## SUMMARY ESTIMATES

	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Service Requirements</b>				
Chief Executive's Office	(180.2)	0.0	0.0	0.0
Community & Leisure	2,017.5	1,491.2	1,643.0	1,580.3
Environmental Service	4,868.2	5,212.1	5,453.8	5,624.3
Finance & Revenues	1,076.4	1,666.4	1,725.0	1,866.6
Housing & Environmental Health	2,307.7	2,762.3	2,363.7	3,242.5
IT	(250.6)	(109.0)	(74.4)	(124.2)
Legal & Democratic	(265.3)	0.0	0.0	0.0
Planning & Building	2,502.5	2,200.7	2,943.8	2,645.0
Planning Policy & Economic Development	1,640.4	1,920.6	2,401.8	2,346.4
Property & Asset Management	(6,383.5)	(6,291.0)	(6,359.1)	(6,905.2)
Strategy & Innovation	(178.2)	0.0	0.0	0.0
	<b>7,154.9</b>	<b>8,853.3</b>	<b>10,097.6</b>	<b>10,275.7</b>
<b>Other Requirements</b>				
Net Cost of Benefit Payments	(36.0)	(20.8)	69.5	0.0
Corporate & Democratic Core	2,031.0	2,063.1	2,132.1	2,134.6
<b>Net Cost of Services</b>	<b>9,149.9</b>	<b>10,895.6</b>	<b>12,299.2</b>	<b>12,410.3</b>

## CHIEF EXECUTIVE'S OFFICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
Chief Executive's Office	(85.4)	0.0	0.0	0.0
Human Resources Service	(116.1)	(44.7)	(34.8)	(44.7)
Human Resources Function	21.3	44.7	34.8	44.7
<b>Net Total Expenditure / (Income)</b>	<b>(180.2)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## COMMUNITY &amp; LEISURE SERVICE

## SUMMARY ESTIMATES

Principal Activities	Final Outturn 2021/22 £'000	Original Estimate 2022/23 £'000	Forecast 2022/23 £'000	Original Estimate 2023/24 £'000
<b>Leisure Management</b>	<b>(48.4)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Parks, Countryside &amp; Sport</b>				
Managed Sports Facilities	(39.4)	(1,778.7)	(1,853.7)	(1,979.9)
Outdoor Sports Facilities	415.6	325.8	364.7	464.7
Playgrounds	83.2	40.9	74.1	37.5
Sports Development	25.7	26.5	19.4	18.4
Cemeteries	(74.1)	(66.1)	(70.4)	(61.6)
Grounds Maintenance	592.3	133.7	82.2	90.3
Nature Reserves	252.9	166.1	157.3	151.3
Urban Parks & Open Spaces	(1,026.8)	438.9	425.4	498.2
<b>Total - Parks, Countryside &amp; Sport</b>	<b>229.4</b>	<b>(712.9)</b>	<b>(801.0)</b>	<b>(781.1)</b>
<b>Community Development</b>				
Community Engagement	1,154.9	1,338.7	1,511.1	1,460.8
<b>Total - Community Development</b>	<b>1,154.9</b>	<b>1,338.7</b>	<b>1,511.1</b>	<b>1,460.8</b>
<b>Arts &amp; Culture</b>				
Andover Summit Events	65.7	203.3	244.7	209.3
Arts Function	37.2	33.1	75.4	34.1
The Lights	523.3	568.7	612.3	656.7
Heritage	55.4	60.3	0.5	0.5
<b>Total - Arts &amp; Culture</b>	<b>681.6</b>	<b>865.4</b>	<b>932.9</b>	<b>900.6</b>
<b>Net Total Expenditure</b>	<b>2,017.5</b>	<b>1,491.2</b>	<b>1,643.0</b>	<b>1,580.3</b>

## ENVIRONMENTAL SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
Grounds Maintenance	1,224.4	1,254.2	1,484.9	1,466.2
Waste Collection	2,380.9	2,446.6	2,423.5	2,581.3
Green Waste Collection	(258.4)	(177.3)	(220.1)	(255.5)
Street Cleansing	897.5	997.4	1,107.0	1,130.8
Vehicle Workshop	174.6	101.6	120.5	164.3
ES Technical	528.3	582.8	513.1	517.3
Depot costs	(79.1)	6.8	24.9	19.9
<b>Net Total Expenditure</b>	<b>4,868.2</b>	<b>5,212.1</b>	<b>5,453.8</b>	<b>5,624.3</b>

## FINANCE &amp; REVENUES SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Finance</b>	(165.6)	0.0	0.0	0.0
<b>Customer Services Unit</b>	(127.6)	(6.5)	0.0	(6.2)
<b>Revenues</b>				
Local Taxation Services	787.9	939.9	997.5	1,064.0
Council Tax Support Administration	374.7	480.2	476.9	519.3
Housing Benefit - Rent Allowances Administration	207.0	252.8	250.6	289.5
<b>Total Revenues</b>	<b>1,369.6</b>	<b>1,672.9</b>	<b>1,725.0</b>	<b>1,872.8</b>
<b>Net Total Expenditure</b>	<b>1,076.4</b>	<b>1,666.4</b>	<b>1,725.0</b>	<b>1,866.6</b>

## HOUSING &amp; ENVIRONMENTAL HEALTH SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Housing Management</b>	<b>(47.4)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Housing Options	862.5	1,063.3	727.7	1,583.2
Hampshire Home Choice	7.9	1.8	0.5	0.6
Housing Development	175.1	273.0	222.9	253.7
<b>Housing Total</b>	<b>1,045.5</b>	<b>1,338.1</b>	<b>951.1</b>	<b>1,837.5</b>
Pest Control	123.0	127.1	134.4	122.7
Environmental Protection	422.8	409.6	415.9	395.4
Housing Standards	300.8	261.9	280.7	281.2
Animal Welfare	93.7	105.5	94.4	98.9
Health Protection	369.3	520.1	487.2	506.8
<b>Environmental Health Total</b>	<b>1,309.6</b>	<b>1,424.2</b>	<b>1,412.6</b>	<b>1,405.0</b>
<b>Net Total Expenditure</b>	<b>2,307.7</b>	<b>2,762.3</b>	<b>2,363.7</b>	<b>3,242.5</b>

**I.T. SERVICE**  
**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
Management	(1,342.7)	(1,200.7)	(1,573.9)	(1,301.6)
Service Desk	124.0	138.7	121.3	140.2
Infrastructure	503.4	533.9	576.2	530.4
Corporate Services	464.7	409.0	761.1	495.7
Cloud Services	0.0	10.1	40.9	11.1
<b>Net Total Income</b>	<b>(250.6)</b>	<b>(109.0)</b>	<b>(74.4)</b>	<b>(124.2)</b>

## LEGAL &amp; DEMOCRATIC SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Legal</b>				
Legal Service	(372.5)	(183.0)	(209.6)	(490.5)
Land Charges	(76.9)	(68.7)	(59.7)	(66.6)
<b>Legal Total</b>	<b>(449.4)</b>	<b>(251.7)</b>	<b>(269.3)</b>	<b>(557.1)</b>
<b>Democratic</b>				
Council Elections	153.0	174.4	196.3	485.1
Registration of Electors	46.7	93.2	77.3	88.5
Lotteries, Amusements and Gaming Permits	(5.1)	(3.9)	(4.1)	(3.2)
Alcohol and Entertainment Licensing	(24.1)	(25.6)	(12.3)	(27.4)
Scrap Metal Dealers	2.0	1.5	1.2	1.6
Hackney Carriages and Private Hire Vehicles	11.6	12.1	10.9	12.5
<b>Democratic Total</b>	<b>184.1</b>	<b>251.7</b>	<b>269.3</b>	<b>557.1</b>
<b>Net Total Expenditure / (Income)</b>	<b>(265.3)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## PLANNING &amp; BUILDING SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
Development Control & Enforcement	2,380.3	2,143.7	2,760.0	2,565.4
Building Control	122.2	57.0	183.8	79.6
<b>Net Total Expenditure</b>	<b>2,502.5</b>	<b>2,200.7</b>	<b>2,943.8</b>	<b>2,645.0</b>

## PLANNING POLICY &amp; ECONOMIC DEVELOPMENT SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
Planning Policy	1,166.8	1,204.0	1,286.7	1,500.7
Local Development Framework	90.6	432.3	354.1	399.9
Climate Change	11.6	0.0	24.3	20.0
<b>Total Planning Policy</b>	<b>1,269.0</b>	<b>1,636.3</b>	<b>1,665.1</b>	<b>1,920.6</b>
Economic Development and Promotion	111.6	105.4	76.6	111.4
Promotion of Tourism	100.7	108.1	155.2	157.5
<b>Total Economic Development and Promotion</b>	<b>212.3</b>	<b>213.5</b>	<b>231.8</b>	<b>268.9</b>
<b>Town Centre Management</b>	<b>9.7</b>	<b>20.8</b>	<b>31.8</b>	<b>20.8</b>
<b>Regeneration</b>	<b>149.4</b>	<b>50.0</b>	<b>473.1</b>	<b>136.1</b>
<b>Net Total Expenditure</b>	<b>1,640.4</b>	<b>1,920.6</b>	<b>2,401.8</b>	<b>2,346.4</b>

## PROPERTY &amp; ASSET MANAGEMENT SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Estates Support Unit</b>	<b>(120.0)</b>	<b>53.9</b>	<b>63.7</b>	<b>58.7</b>
<b>Rental Income</b>				
Andover Market	88.1	77.1	98.3	89.1
Business Park Development	(5,958.5)	(5,823.9)	(5,995.7)	(6,440.9)
Union Street	(48.5)	(53.4)	(42.5)	(48.5)
Chantry Centre	(371.7)	(268.0)	(497.0)	(262.7)
Investment Properties	(1,040.0)	(1,083.2)	(1,105.6)	(1,130.8)
Corporate Properties	(300.3)	(300.0)	(281.5)	(314.2)
<b>Total - Rental Income</b>	<b>(7,630.9)</b>	<b>(7,451.4)</b>	<b>(7,824.0)</b>	<b>(8,108.0)</b>
<b>Premises Management</b>				
Public Halls	617.7	286.3	335.5	293.0
Leisure Facilities	55.7	74.0	109.3	0.0
Public Conveniences	170.1	161.1	169.1	163.9
Office Accommodation	131.8	67.6	86.4	76.3
Andover Magistrates Court	90.1	90.6	(62.8)	1.1
Depot Costs	(43.3)	(77.9)	(73.3)	(89.3)
Andover Bus Station	125.4	113.1	137.6	134.1
Building Maintenance	208.3	211.3	219.3	229.2
Building Cleaning	102.1	103.3	121.7	122.5
Maintenance Works	0.0	271.2	170.8	257.7
<b>Total - Premises Management</b>	<b>1,457.9</b>	<b>1,300.6</b>	<b>1,213.6</b>	<b>1,188.5</b>
<b>Transport</b>				
Engineers	257.3	216.7	224.8	172.3
Highways	3.0	16.6	17.9	36.7
Parking	(393.0)	(482.4)	(110.1)	(308.4)
Community Transport	42.2	55.0	55.0	55.0
<b>Total - Transport</b>	<b>(90.5)</b>	<b>(194.1)</b>	<b>187.6</b>	<b>(44.4)</b>
<b>Net Total Income</b>	<b>(6,383.5)</b>	<b>(6,291.0)</b>	<b>(6,359.1)</b>	<b>(6,905.2)</b>

## STRATEGY &amp; INNOVATION

## SUMMARY ESTIMATES

	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Principal Activities</b>				
Strategy & Innovation	(178.2)	0.0	0.0	0.0
<b>Net Total Income</b>	<b>(178.2)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## NET COST OF BENEFITS PAYMENTS

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
Council Tax Benefits	(7.5)	0.0	0.0	0.0
Housing Benefit - Rent Allowances	(28.5)	(20.8)	69.5	0.0
<b>Net Total Income</b>	<b>(36.0)</b>	<b>(20.8)</b>	<b>69.5</b>	<b>0.0</b>

## CORPORATE &amp; DEMOCRATIC CORE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2021/22 £'000</b>	<b>Original Estimate 2022/23 £'000</b>	<b>Forecast 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>
<b>Corporate Management</b>				
Corporate Management	653.4	534.2	576.8	638.2
Delivering Public Services Electronically	10.5	21.5	24.2	25.5
Corporate Public Relations, Information and Consultation	20.7	18.3	20.3	20.3
Best Value & Performance	10.4	12.2	53.2	14.0
Emergency Planning	36.5	36.6	37.3	38.3
<b>Total - Corporate Management</b>	<b>731.5</b>	<b>622.8</b>	<b>711.8</b>	<b>736.3</b>
<b>Democratic Representation and Management</b>				
Councillors	465.9	487.8	497.1	547.1
Councillor Meetings	311.2	346.5	306.0	354.5
Mayoral Office	28.0	43.7	43.1	46.4
Civic Ceremonies	4.7	13.5	11.2	10.5
Subscriptions	26.2	26.4	30.0	30.0
Representing Local Interests		0.0		
Other Democratic Activities	24.7	25.8	26.1	26.8
<b>Total - Democratic</b>	<b>860.7</b>	<b>943.7</b>	<b>913.5</b>	<b>1,015.3</b>
<b>Allocated Central Overheads</b>	<b>189.1</b>	<b>239.8</b>	<b>269.1</b>	<b>128.3</b>
<b>Non-Distributable Costs</b>	<b>249.7</b>	<b>256.8</b>	<b>237.7</b>	<b>254.7</b>
<b>Net Total Expenditure</b>	<b>2,031.0</b>	<b>2,063.1</b>	<b>2,132.1</b>	<b>2,134.6</b>