

SUMMARY OF SAVINGS OPTIONS

Service	Function	Savings Option Proposed	2025/26	2026/27	2027/28
			£'000	£'000	£'000
ES	Garden Waste	Additional income. Actual income in 2023/24 was greater than 2025/26 budget guide and there have been fee increases as well.	50	50	50
HEH	Housing Options **	Budget of £30,000 created in respect of bad debts ref: Aster. Not needed in recent years - suggest treat as a central contingency and remove budget for this item.	30	30	30
LD	Legal fee income	Actual income in last two years greater than 2025/26 budget guide.	20	20	20
PAM	Commercial Property Income	Additional income arising from one large rent review.	50	50	50
P&B	Planning Fees income	Expected increase in planning fees (both inflationary increase and large increase in small application fee).	200	200	200
Total savings / income generation options per MTFS			350	350	350

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Service	Function	Savings Option Proposed	2025/26	2026/27	2027/28
			£'000	£'000	£'000
C&L	Lights / Cemeteries / Sports Facilities	Increase in income forecast based on amounts currently being received.	111	111	111
ES	Garden Waste / Grounds Maintenance	Increase in income from garden waste renewals and grounds maintenance contracts.	51	51	51
ES	Vehicle Fleet	Reduced forecast for cost of HVO in running vehicle fleet.	23	23	23
ES	Recycling	Income from the sale of glass will continue through 2025/26 and into 2026/27. This had been expected to end sooner and had been taken out of the budget forecast.	220	80	
P&B	Development Control	Increase in forecast amount of income from pre-application planning advice.	20	20	20
Total savings / income generation options in this report			425	285	205
TOTAL SAVINGS / INCOME GENERATION PROPOSALS			775	635	555

SUMMARY OF REVENUE PRESSURES

Service	Item	2025/26 £'000	2026/27 £'000	2027/28 £'000
ES	Shopping Trolley Returns - actual income reduced due to 50% charging rate. 23/24 actual and 24/25 Q1 suggest budget pressure needed.	35	35	35
S&I	Increase in Communications team capacity (increase in hours / minor restructure)	21	21	21
F&R	Increase in Procurement / governance capacity (new post, evaluated at HG6. Forecast 25hpw)	25	25	25
Benefits	Increased cost of Housing Benefit provision. Linked to higher costs of temporary accommodation that are not covered in full by subsidy. Closely linked to pressures in HEH for housing needs.	200	200	200
Total pressures identified in Medium Term Financial Strategy		281	281	281
CORP	Costs of subscription to enhance breadth of recruitment visibility and targeting of potential candidates	30	30	30
C&L	Inclusion of a Countryside Apprentice post in the base budget	22	22	22
C&L	Increase in revenue grants budget	7	7	7
C&L	Costs of research and development of a new Playing Pitch Strategy and Sports Facility Strategy as evidence base for the Borough Local Plan. One-off cost for 2025/26 only.	45		
ES	Increase in vehicle servicing and repair costs, linked to increased fleet and higher than forecast inflationary pressure.	51	51	51
F&R	Forecast increase in the net cost of benefits (difference between net Housing Benefit paid out, less subsidy and reclaimed overpayments).	264	264	264

SUMMARY OF REVENUE PRESSURES

Service	Item	2025/26 £'000	2026/27 £'000	2027/28 £'000
H&EH	Increased cost of temporary accommodation that cannot be recovered from Housing Benefit.	130	130	130
H&EH	Net increase in cost of service following minor restructure.	15	15	15
IT	Costs associated with transfer of systems from on-premises management to cloud hosting. This relates to the Iken system.	16	16	16
IT	Annual cyber security exercise that will help mitigate corporate risk related to a cyber incident.	12	12	12
PPED	Net increase in cost of service following minor restructure related to forecast requirements to deliver the Local Plan.	21	21	21
PPED	Budget to help deliver climate change objectives in rural areas.	14	14	14
PAM	Increased costs in requirement for external asset valuation services related to balance sheet valuation and insurance valuation for land and property assets.	63	63	63
PAM	Increased cost of maintenance costs of the Council's properties, based on actual expenditure in the current year.	116	116	116
PAM	Increased cost of business rates across all Council properties.	72	72	72
Total pressures identified in this report		878	833	833
TOTAL BUDGET PRESSURES		1,159	1,114	1,114

MEDIUM TERM FINANCIAL PLAN

	Budget Forecast 2025/26 £'000	Base Changes £'000	Budget Forecast 2026/27 £'000	Base Changes £'000	Budget Forecast 2027/28 £'000
Net Cost of Services	13,105.1	1,873.1	14,978.2	756.2	15,734.4
<u>Corporate Requirements</u>					
Contingency Provision	508.7		508.7		508.7
Investment Income	(3,800.0)	800	(3,000.0)	450	(2,550.0)
Borrowing Costs	134.7	(5.8)	128.9		128.9
Minimum Revenue Provision	213.6	4.8	218.4		218.4
Small Business Rate Relief & other S31 grants	(5,437.4)	5437.4	0.0		0.0
Other Government Grants	(2,735.5)	213.9	(2,521.6)	250.0	(2,271.6)
New Homes' Bonus	(12.0)	12.0	0.0		0.0
Provision for NDR Levy	1,975.9	(1,975.9)	0.0		0.0
100% retention of NDR from Renewable Energy	(983.9)		(983.9)		(983.9)
Net General Fund Expenditure	2,969.2	6,359.5	9,328.7	1,456.2	10,784.9
Transfer to / (from) Earmarked Reserves	7,320.8	(8,091.4)	(770.6)	535.8	(234.8)
Transfer to Asset Management Reserves	2,951.1	(451.1)	2,500.0		2,500.0
Transfer to Capital Reserves	2,643.2		2,643.2		2,643.2
Total General Fund Expenditure	15,884.3	(2,183.0)	13,701.3	1,992.0	15,693.3
Revenue Pressures	1,159.0	(45.0)	1,114.0	0.0	1,114.0
Savings Options	(775.0)	140.0	(635.0)	80.0	(555.0)
Revised Net Budget	16,268.3	(2,088.0)	14,180.3	2,072.0	16,252.3
FURTHER SAVINGS TO BE IDENTIFIED	0.0	(981.7)	(981.7)	(2,210.2)	(3,191.9)
General Fund Requirements	16,268.3	(3,069.7)	13,198.6	(138.2)	13,060.4